

Scarborough Subway Extension Project Assessment - Stakeholder Advisory Group

Terms of Reference

The Scarborough Subway Extension Project Assessment Stakeholder Advisory Group (SAG) has been created as a forum for community leaders, advocates and experts to become involved in determining the station locations and alignment for an extension to the Bloor-Danforth subway.

The Scarborough Subway Extension Project Assessment

The City of Toronto and the TTC are undertaking a study, known as the “Scarborough Subway Extension Project Assessment” to establish the preferred alignment and station location options, for an extension of the Bloor-Danforth Subway from Kennedy subway station through Scarborough Centre to Sheppard Avenue. The main purpose of this extension is to replace the Scarborough Rapid Transit line.

Toronto City Council confirmed its support for a Scarborough Subway extension and gave authority for City staff to proceed with a study to confirm alignment and station locations on [October 8, 2013](#).

The study will proceed in four phases. Planning and preliminary engineering work will examine options and recommend an alignment for the subway:

1. Setting the Stage
2. Choosing the Corridor
3. Recommending the Alignment
4. Final Review (Transit Project Assessment Process)

The final phase will be a formal Transit Project Assessment Process (TPAP), which will review all decisions made during the first three phases and satisfy the *Environmental Assessment Act*.

Project Team

The Project Team is made up of staff representing City Planning, the TTC and other City Divisions as required. The Project Team also includes consultants assisting the City and TTC. Project Team members will act as resources at SAG meetings. They will provide information, answer questions, explain processes, etc.

The project team, led by Program Manager James Perttula from the City of Toronto and Gary Carr from the TTC, is responsible for managing the technical and public engagement aspects of the project. The project team will make recommendations to decision-makers based on both technical aspects of the project and feedback received

through engagement activities. Input from the SAG will be prioritized by the project team.

Stakeholder Advisory Group

The SAG is a group of community leaders representing the interests of residents, businesses, institutions and other groups. The active participation of stakeholders within the study area and from the broader city is a critical component of the project.

While the SAG's participation is extremely important, the SAG does not have any binding decision-making authority. Formal and informal output of the SAG will be used as prioritized advice by the City's project team. While every effort will be made to respond to, or incorporate the input and comments from this group, final decision on all design aspects rests with the Project Team and other City representatives. All final decisions the City and other City representatives make collaboratively with members of the public will be brought forward to Council for approval.

Purpose

Through the establishment of the SAG, the City will:

1. Inform and educate community leaders about the project,
2. Provide community leaders the opportunity to ask questions of experts and discuss the project with other community leaders, and
3. Solicit advice, address concerns and incorporate input from community leaders into the study.

Membership

The SAG has a maximum of 35 members. Membership will include:

- representatives of resident associations,
- representatives of business associations (including Business Improvement Areas),
- representatives of local institutions and organizations,
- other organized professional and interest groups, and
- individual residents, business owners and land owners.

A comprehensive list of potential members has been established by City staff with input from local councillors.

Councillors will have input to ensure the comprehensive list reflects a broad range of residents / represented resident groups, business owners / represented business groups, and individuals who represent specific interests. The wards within the study area are:

- Ward 35 – Scarborough Southwest
- Ward 37 – Scarborough Centre
- Ward 38 – Scarborough Centre
- Ward 41 – Scarborough-Rouge River
- Ward 42 – Scarborough-Rouge River

City Councillors or their staff are not eligible to be SAG members, but are invited to attend and observe SAG meetings.

City staff will review the comprehensive list of stakeholders and select potential members from this list.

Generally, members will be selected to represent a broad range of relevant interests:

- Approximately one quarter of the members will be residents or resident groups
- A number of the members will be business owners or business groups
- Nearly one half of the members will be organized professional and interest groups with specific interests (e.g. professional organizations, affordable housing, active transportation, social equity, etc.)
- A number of the members will be local institutions or large land owners (e.g. schools, churches, TDSB, community health centres, large private land owners, etc.)

Generally, members will be selected to represent a broad geography within and outside of the study area including:

- Members who will have specific interests in the study area
- Members who will have interests in the broader city

SAG members who represent an organization will be encouraged to identify an alternate representative from the same organization who will be able to attend SAG meetings if the first representative is not able to attend.

Local Councillors will have input to ensure the final list best reflects the range of interests.

The selected members will be invited to join the Stakeholder Advisory Group.

Term

Members are appointed for the duration of the Scarborough Subway Extension Project Assessment, commencing in February, 2015. The study is projected to be complete by early 2016.

Meetings

The SAG will meet throughout the Scarborough Subway Extension Project Assessment. At least one regular meeting will take place during each phase of the study (at least four meetings).

Regular meetings will be formatted as workshops lasting 2 - 3 hours. A typical workshop may include

- A formal presentation by the project team or other experts (e.g. Provincial Government officials, academic experts, etc.) on an issue for consideration
- Short question and answer session
- Working sessions designed to solicit feedback about the issue
- Brief report back
- Informal networking

Issues that will be addressed in each phase:

Phase 1: Setting the Stage (evaluation criteria and list of corridor options)

Phase 2: Choosing the Corridor (including list of alignment options within the draft preferred corridor)

Phase 3: Recommending the Alignment

Phase 4: Final Review (including mitigation strategies)

Additional meetings may be held as determined by the Project Team. The format of additional meetings will be tailored to the purpose of the meeting. The SAG may also be consulted between meetings by other methods such as online surveys or the striking of ad hoc working groups.

Experts in subjects relevant to the project may participate in SAG meetings from time to time but will not be considered SAG members. Experts will help to inform members, provide context and answer questions, but their advice will not form part of the SAG's outputs.

Administration

All agendas, materials presented and outcomes of SAG meetings will be made public (shared on the City's website) to demonstrate transparency and assist SAG members' communication with their constituents memberships and networks about the project.

Location

SAG meetings will be held in a public venue such as a civic building, community centre, school, library, etc. within or very near to the project study area. Meeting locations will be barrier-free and easily accessible by public transit.

Agendas

City Staff will endeavour to circulate meeting invitations and agendas to SAG members a minimum of two weeks prior to any SAG meeting.

Facilitator

Meetings of the SAG will be chaired and facilitated by a City staff person or consultant working for the City. The role of the facilitator will be to ensure that meeting agendas are adhered to, that all opinions represented are heard and that any advice from the SAG is clearly articulated.

Reporting

A minute-taker provided by the City will record notes at all meetings. City staff will incorporate the notes into a meeting report that will be circulated in draft form to SAG members within three weeks of each meeting. Members will be able to provide comments on the draft meeting report for one week after circulation. Once the comments are incorporated, a final meeting report will be made available to members and on the City's website.

Communication

All communications will be in English; translation services will not be available for SAG meetings.

Any member requiring accommodation should make as requirement known to City staff who will endeavour to ensure communications are provided in barrier-free manner as possible.

Distribution of meeting materials, agendas and reports will be by electronic mail.

Contact

Questions about the SAG and these Terms of Reference may be directed to:

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